

**Minutes of the meeting of the Major Projects and Investment Committee  
held at 4.00 pm on Thursday, 27 February 2020  
Technopark, SE1 6LN**

**Present**

Rashda Rana (Chair for item 4 to close)  
Jerry Cope  
Douglas Denham St Pinnock (co-opted member; Chair for items 1 to 4)  
Nelly Kibirige  
David Phoenix  
Jeremy Parr  
Tony Roberts  
Vinay Tanna

**Apologies**

Nazene Smout

**In attendance**

Pat Bailey  
Richard Flatman  
Paul Ivey  
Kerry Johnson  
James Stevenson

**1. Welcome and Apologies**

The Chair welcomed the members to the meeting. The above apologies were noted.

**2. Declarations of interest**

The following interests were declared:

- David Phoenix is a director of South Bank Colleges and trustee of BUE, and declared an interest in items 7 and 8;
- The Chair declared an interest in item 7 as an originator of the Croydon project;
- Tony Roberts declared an interest in item 8 due to involvement with the project logistics.

No other interests were declared.

**3. Minutes of the previous meeting**

The committee agreed the minutes of the meeting held on 10 December 2020 as a true and accurate record.

**4. Matters arising**

The committee noted the matters arising.

Mr Denham St Pinnock warmly thanked members and the Executive for their support over his eight year term as governor and handed-over to Ms Rana.

**5. Project LEAP update**

*With Caitroina McCusker (PwC), Paul Foster (PwC) and David Learmont.*

The committee noted the update on Project LEAP and received a presentation from PwC. The presentation summarised the recommended combination of technologies required to progress the programme of work. The progress of Work Package 3.0 (WP3.0) was noted.

It was noted that a final decision on the technology solution was yet to be made but that the optimum combination would be [REDACTED]

[REDACTED]. The implications of the technology combination for the student experience and degree of personalisation were discussed in detail. The final recommendation would be presented as part of the full business case at the April 2020 committee meeting. The committee agreed to the continuing development of WP3.0.

**6. SBC estates update**

The committee noted the verbal update on SBC estates. It was reported that the Department for Education (DfE) had not yet approved the Lambeth College estates strategy, and [REDACTED]

Following a positive meeting between LSBU and the DfE, a final decision on the estates strategy should be received by 18 March 2020.

**7. Croydon campus outline business case**

*With Richard Fenn, Janet Jones, Anthony McGrath, Ralph Sanders and Mike Simmons.*

The committee discussed the outline business case for HE provision in Croydon and summarised the rationale for an LSBU presence in the area. It was proposed that educational delivery would commence in September 2021, with Health as the primary provider and Business as the secondary provider alongside additional enterprise and CPD activity. Plans to gain an adequate number of nursing placements were outlined, noting that meetings were taking place with NHS trusts in order to facilitate this.

[REDACTED]

Having reviewed the financial scenarios, and the potential impact on cash-flow, the committee gave its in-principle support to the Executive's proposal. It agreed with the Executive's recommendation to the Board that the development should be progressed.

**8. LSBU Cairo update**

The committee received an update on the development of LSBU Cairo international branch campus, noting that the Executive recommended continued development of the project.

It was noted that approval of the final business case would be sought from the Board.

The committee agreed to support in principle the continuation of the Cairo campus development.

**9. Estates development update**

The committee noted the update on the Southwark Campus redevelopment, including the London Road refurbishment project, which was on target for April 2021.

**Date of next meeting  
4.00 pm, on Thursday, 2 April 2020**

**Confirmed as a true record**

..... (Chair)