

**Minutes of the meeting of the Major Projects and Investment Committee  
held at 5.00 pm on Thursday, 24 June 2021  
via MS Teams**

**Present**

Rashda Rana (Chair)  
Jerry Cope  
Jeremy Parr  
David Phoenix  
Tony Roberts  
Kate Stanton-Davies  
Vinay Tanna

**Apologies**

Harriet Tollerson

**In attendance**

Richard Flatman  
Paul Ivey  
Kerry Johnson  
James Stevenson

**1. Welcome and Apologies**

The Chair welcomed members to the meeting. The above apologies were noted.

**2. Declarations of interest**

No interests were declared in any item on the agenda.

**3. Minutes of the previous meeting**

The committee approved the minutes of 6 May 2021, and their publication as redacted.

**4. Matters arising**

All matters arising were noted as complete.

**5. LSBU Global: partnership risk framework**

The committee discussed the proposed approach to managing risk within new transnational education (TNE) partnerships.

The committee noted the proposed risk evaluation matrix, which detailed the due diligence and authorisation required for each level of risk. The committee noted that new joint ventures or international branch campuses would require approval by the Board of Governors.

The committee noted that an amendment to the University's standing orders (specifically the schedule of matters reserved) would be required to be proposed to the Board of Governors.

The committee approved the risk management framework, subject to circulation of the proposed amendments to the standing orders prior to their approval at the 22 July 2021 meeting of the Board of Governors.

#### 6. **London Road construction update**

The committee discussed the update on the cost challenges relating to the London Road refurbishment project.



The committee noted that a certificate of non-completion had been issued to WDI by LSBU due to the project not being handed over on the contracted date.

The committee noted the estimated completion date of October 2021, which would allow the building to be occupied for semester two of the 2021/22 academic year.

The committee requested regular updates.

#### 7. **Project LEAP update**

The committee noted that release two of the customer relationship management (CRM) software had gone live during May 2021, and had been deployed to staff and current students.

The committee noted that release three was on track, though further configuration workshops for the student records system (SRS) had been delayed to allow for further necessary preparatory work. The committee noted the potential risk that this delay may impact on the planned implementation date in September 2021. The committee requested that clarification on this risk be circulated.

#### 8. **Estates development update**

##### SBC estates

The committee noted the update on the Nine Elms STEAM Centre (NESC) at Vauxhall.

The committee noted that the demolition work remained on track, with a projected August 2021 end date. Practical completion for the NESC building

was now identified as 16 September 2022 (but phasing subject to the [REDACTED] transaction).

The committee noted that a new deed of variation was being negotiated with the GLA to recover the 2020/21 underspend and extend the spend profile into 2021/22 and 2022/23.

LSBU major capital development programme

The committee noted the progress to date on LSBU capital developments.

The committee noted that the deadline for development to commence on the Chapel building had been extended to November 2023.

The committee noted that work on the Croydon building was on schedule, with full occupation scheduled from 15 August 2021.

**Date of next meeting  
4.00 pm, on Thursday, 7 October 2021**

**Confirmed as a true record**

*Rashda Rana*

(Chair)

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