

**Minutes of the meeting of the Major Projects and Investment Committee
held on Thursday 16 June 2022, 4:00 PM — 6:00 PM
via MS Teams**

Present

Jeremy Parr (Chair)
Jerry Cope
Tim Fransen
Ruchika Kumar
Ola Obadara
David Phoenix
Kate Stanton-Davies

Apologies

Rashda Rana
Vinay Tanna

In attendance

Stuart Bannerman (minute 6 only)
Richard Flatman
Nicole Louis (to minute 5)
Kerry Johnson
Deborah Johnston (minute 5-6 only)
James Stevenson

Observers

Michael Cutbill
Abdirahim Ibrahim

1. **Welcome and apologies**

The Chair welcomed members to the meeting. The above apologies were noted.

2. **Declarations of interest**

No interests were declared in any item on the agenda.

3. **Minutes of the previous meeting**

The committee approved the minutes of 10 March 2022 and their publication as redacted.

4. **Matters arising**

All matters arising were noted as complete.

Items to discuss

5. Project LEAP/SRS update

The committee discussed the update on the Student Records System (SRS) review and options.

The committee noted that Salesforce, the Customer Relationship Management (CRM) system, had been successfully rolled out in a number of areas. The small remaining LEAP project team would continue with CRM implementation across the remainder of the schools.

The committee noted the review carried out by PwC and the management responses to PwC's recommendations.

[REDACTED]

[REDACTED]

[REDACTED]

The committee noted that a proposal for the SRS project will come back to MPIC for approval at an appropriate time.

6. ZIME International partnership

With Stuart Bannerman

The committee discussed the proposed joint institute for professional and technical education with ZIME, to be based in Hangzhou, China. Initially, there would be approximately 240 students, though numbers were expected to grow in due course.

The committee noted that appropriate due diligence had been undertaken and supported the principle of doing business in China, given the power of education and joint cultural exchange. The committee noted that a partnership of this size would not normally require approval by the Board but that in this case there was a potential reputational risk if circumstances in China changed, requiring early withdrawal from the partnership. The committee noted this risk, which would need to be carefully monitored.

The committee noted the hope that a proportion of the ZIME students would continue to level 6 study at LSBU.

The committee agreed to recommend the partnership with ZIME to the Board for approval.

Items to note

7. Estates development updates

The committee discussed the update on Group capital development projects and estate-related issues.

The committee noted that practical completion on the LSBU Hub had now been agreed.



The committee noted that negotiations with London Realty were continuing, and work was progressing on the draft agreement. As approved by MPIC on 24 May 2022, the lock-out agreement with London Realty was extended to December 2022. The committee noted that it should be possible to provide more regular updates on London Realty from Autumn 2022.

The committee discussed progress on the fire door replacement project, which was being regularly reviewed by the Executive. The majority of work on the residential estate had been completed, but a committee member queried whether there were still some remaining non-compliant doors. The CFO would circulate a written clarification to the committee.

At Electric House Croydon, the basement had now been handed over. Further work was required in the courtyard.

The Chair wished the Chair of Student Council well for the future, as this was her last meeting.

Date of next meeting

4:00pm on Tuesday 20 September 2022

Confirmed as a true record

..... (Chair)