

**Minutes of the meeting of the Major Projects & Investment Committee  
held at 4.00 pm on Thursday, 1 November 2018  
1B16 - Technopark, SE1 6LN**

**Present**

Douglas Denham St Pinnock (Chair)  
Julie Chappell  
Jerry Cope  
Nelly Kibirige  
Kevin McGrath  
David Phoenix  
Jeremy Parr  
Tony Roberts

**Apologies**

Nazene Smout

**In attendance**

Pat Bailey  
Richard Flatman  
Paul Ivey  
Ian Mehrtens  
James Stevenson  
Shân Wareing  
Claire Freer

**1. Welcome and Apologies**

Apologies were noted, as above.

**2. Declarations of interest**

The following interests were declared:

- Jerry Cope is a director of South Bank Colleges.
- Douglas Denham St. Pinnock declared a possible future interest in items 8 & 9 on the agenda. The committee would monitor the position.
- Fiona Morey is the Principal designate for Lambeth College.
- David Phoenix is the Accountable Officer designate for Lambeth College and a director of South Bank Colleges.

**3. Minutes of the previous meeting**

The committee approved the minutes from the meeting held on 20 September 2018 and the proposed redactions.

**4. Matters arising**

Havering Campus - Lease negotiations for the Havering Campus were still ongoing with a maximum term of three years on offer. An alternative location

would need to be identified in the medium term and there was some risk to delivery of health courses due to the impact on placements.

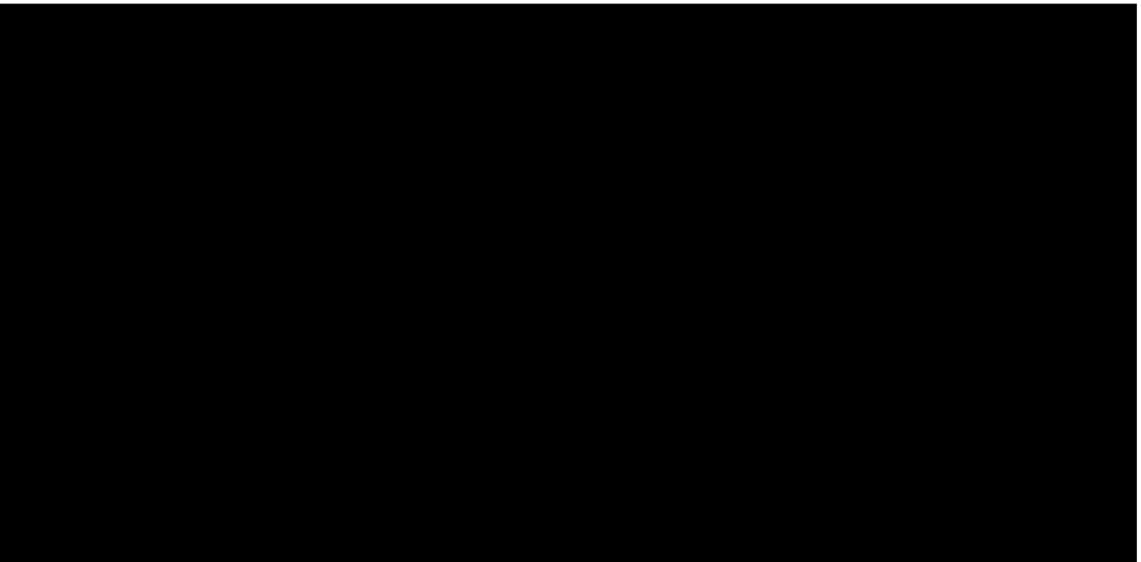
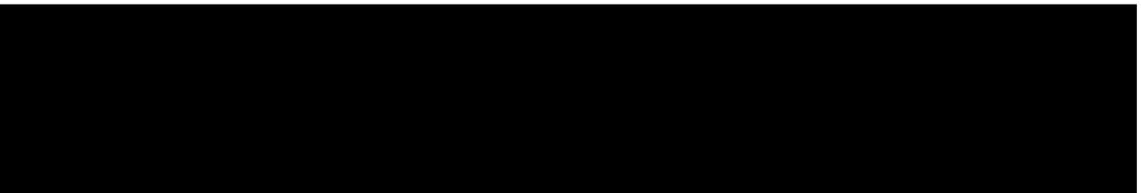
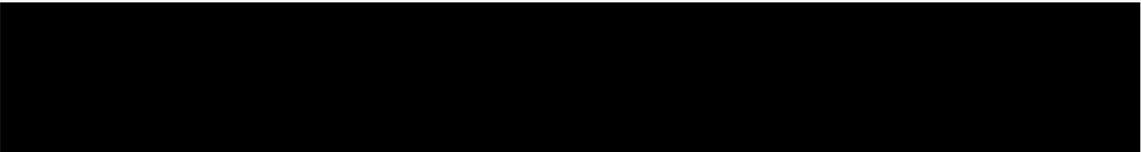
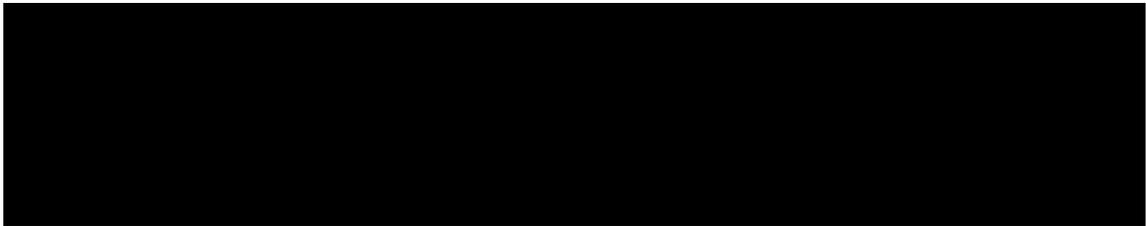
5. **Project Larch: transaction update**

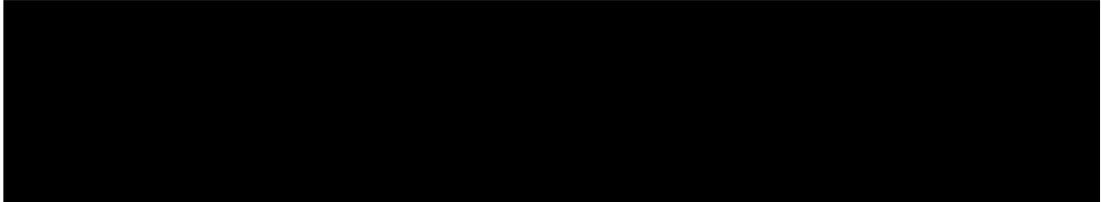
The Vice-Chancellor provided an update on Project Larch and the progress made towards agreeing the transaction agreement with Lambeth College.

*{Secretary's note: Contracts were exchanged with Lambeth College on 8 November 2018.}*

6. **Lambeth College Nine Elms Skills Centre (NESC)**

The committee received a presentation outlining the development of the Nine Elms Skills Centre, part of the Lambeth College estate.





7. **Project Leap update**

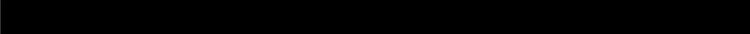
An update would be provided at the next meeting.

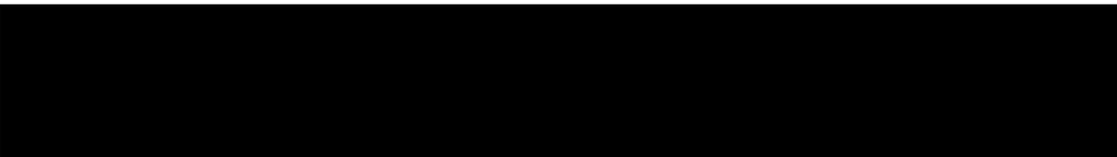
8. **Estate development: update**

The committee received an update on the LSBU estate development plans.

The committee discussed the need to move forward cautiously as a result of possible changes to the tuition fee structure and the impact it could have on the ability to deliver a surplus and therefore funding for the estate development. Concern regarding the level of engagement and communication with key internal stakeholders was also discussed. Clear communications to those impacted by the development would be key to minimising the impact to both students and staff and the NSS.

The committee acknowledged the risks of the original project as approved and requested an update at the next meeting on the outcome of discussions with key stakeholders.

9. 



10. **International Branch Campus**

The committee noted an update on the proposed development of the International branch Campus, Cairo.

**Date of next meeting  
4.00 pm, on Friday, 14 December 2018**

**Confirmed as a true record**

..... (Chair)