



**Minutes of the meeting of the Major Projects & Investment Committee  
held at 4.00 pm on Thursday, 28 February 2019  
Technopark - 1B16**

**Present**

Douglas Denham St Pinnock (Chair)  
Jerry Cope  
David Phoenix  
Jeremy Parr  
Tony Roberts

**Apologies**

Nelly Kibirige  
Kevin McGrath  
Nazene Smout

**In attendance**

Pat Bailey  
Richard Flatman  
Anita Ikpa  
Paul Ivey  
James Stevenson  
Shân Wareing

**1. Welcome and Apologies**

The Chair welcomed the members to the meeting. The above apologies were noted.

**2. Declarations of interest**

The following interests were declared:

- The committee noted an interest in item 9 on the agenda. Jerry Cope in his role as Chair of One Croydon Alliance had introduced LSBU to the Croydon campus opportunity – minute 9.
- David Phoenix is a director of South Bank Colleges and British University in Egypt (BUE) and declared an interest in minutes 7 and 8.

**3. Minutes of the previous meeting**

The committee approved the minutes and the proposed redactions from the previous meetings held on 1 November 2018 and 19 December 2018.

4. **Matters arising**

There were no matters arising.

5. **Project LEAP update**


The committee was updated on the progress of work package 1.5, which commenced in January 2019 and will run until May 2019. The committee discussed the project being in line with the work stream targets.

As the project progresses, the LEAP business case will continue to be developed and refined to take into account business change. An update on full costed options will be presented to the committee at its meeting of 9 May 2019.

6. **University estates redevelopment update**

The committee discussed an update on the redevelopment of the university estates. Phase 1 of the Southwark redevelopment is currently in progress. The move of the Learning Resource Centre (LRC) to Perry library has been completed and the new facility opened in September 2018. The move of the Business School to the vacated LRC building was handed over by the contractor on 22 February 2019. The Business School staff are due to move into the new premises in April 2019.

The committee discussed the proposed redevelopment of the London Road building. Elephant studios will be temporarily located to a space at Borough Road due to the closure of the London Road building. The London Road building refurbishments are to include the installation of new lifts, a new library and learning resources space, re-cladding, new entrances and the provision of updated technology. Work has commenced to increase the amount of K2 and Keyworth permanent teaching space due to the loss of space from the London Road building refurbishment.

 The Executive confirmed that value for money was achieved through formal procurement and professional quantity surveyor's (QS) advice to the project. The committee requested the detailed costs information at the next review by MPIC.

The Chair thanked those for all the work that has been put in to delivering the project to this stage.

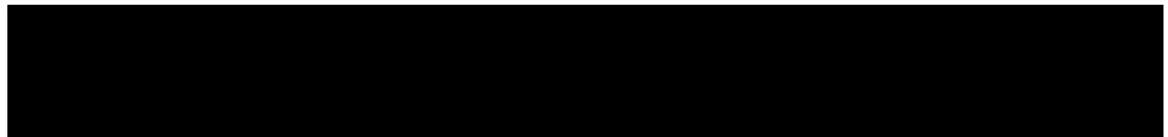
7. **SBC estates redevelopment update**

The committee discussed an update on the redevelopment of the Lambeth College (LC) estate including demolition of the current Vauxhall centre and

the construction of a new STEAM centre on the site. Demolition of the Vauxhall centre has begun. Planning permission has been revised and is due to be submitted on 1 April 2019 with a decision expected by the end of July 2019.

Following the transfer of LC to SBC a new procurement exercise has started. An Expression of Interest has been issued to all contractors with recommendations to be presented to the committee and the SBC Board meetings in May 2019. Construction should be completed by June 2021 ready for opening in September 2021.

The committee noted that the Greater London Authority (GLA) had agreed to provide approximately £22m to be match funded by SBC for the Vauxhall redevelopment. A funding letter is awaited. The committee noted a projected overspend of £247,000 and actions being taken to deliver the project within budget. The committee noted that one of the reasons for the projected overspend was due to sprinklers being placed in the building.



#### **8. IBC Cairo - business plan**

The committee discussed the potential benefits of an international branch campus (IBC) in Cairo. The outline business case was noted. A new Egyptian law permits licences to establish an IBC. The likely model would be for BUE to set up a University Institution Establishment (UIE), which would host the IBC. LSBU would conduct the IBC and be responsible for academic quality and the award of its degrees. The first set of students would begin in September 2020.

The Committee recommended to the Board for approval the application to the Ministry of Education in Egypt for an international branch campus. If the application is approved by the Egyptian authorities a detailed business case will be developed for approval by the committee.

#### **9. Croydon campus**

The Committee discussed the potential to develop a campus in Croydon in partnership with Croydon Council. The committee discussed the access to a range of employers (for example Croydon hospitals and Gatwick airport), growth in the young population and the potential to expand the building for educational purposes.

The committee approved the submission of a proposal and a full business case to Croydon Council.

10. **National College Creative Industries - Expression of Interest**

The committee discussed an opportunity for a potential partnership with NCCI and noted the formal Expression of Interest by LSBU. The NCCI is one of five National Colleges and is based in Purfleet, Essex.

The Executive is in discussion with the DfE about

the proposal.

The committee agreed that LSBU should continue with the Expression of Interest for the College.

**Date of next meeting  
4.00 pm, on Thursday, 14 March 2019**

**Confirmed as a true record**

..... (Chair)