

**Minutes of the meeting of the Major Projects & Investment Committee
held at 4.00 pm on Thursday, 9 May 2019 Technopark, SE1 6LN**

Present

Douglas Denham St Pinnock (Chair)
Jerry Cope
Nelly Kibirige
David Phoenix
Jeremy Parr
Tony Roberts

Apologies

Nazene Smout

In attendance

Pat Bailey
Richard Flatman
Anita Ikpa
Paul Ivey
James Stevenson
Shân Wareing

1. Welcome and Apologies

The Chair welcomed the members to the meeting. The above apologies were noted.

2. Declarations of interest

The following interests were declared:

- Jerry Cope is the Chair of One Croydon Alliance and introduced LSBU to the Croydon campus opportunity. The committee noted an interest in item 9 on the agenda.
- David Phoenix is a director of South Bank Colleges and declared an interest in item 7.

3. Minutes of the previous meetings

The committee approved the minutes and the proposed redactions from the previous meetings held on 28 February 2019 and 14 March 2019.

4. Matters arising

The committee agreed that the Quantity Surveyor's (QS) report/advice for the University estates redevelopment update is no longer required. The committee agreed to review the completed business case at a later meeting.

5. **Project LEAP update**

The committee received an update on Project Leap. The committee were informed that work package 1.5 (WP1.5) has been completed. The committee were updated on the key outputs from WP1.5 and the outline of work package 2 (WP2). The committee were informed about the Enrolment "Accelerator" and discussed its potential benefits to the September 2019 University enrolment and re-enrolment cycle.

The committee questioned whether the consultants handling the project (PwC) were providing value for money. The committee were informed that Executive has been working to challenge costs.

The committee agreed that the project should continue based on the current information available and the Executive may approve funding for WP2 Enrolment Accelerator prior to the July meeting if required. A review of the next phase of the project will be presented at the next MPIC meeting.

6. **NESC contract approval / SBC estates update**

The committee noted the tender process for the design and build of the Nine Elms Skills Centre, part of Lambeth College. The initial step is a Pre-Construction Services Agreement (PCSA) to develop the design and price the full construction works. [REDACTED]

The committee were informed of the assessment criteria used for the bidding process. The committee noted that Sir Robert McAlpine Ltd (SRM) was awarded the contract subject to quality and affordability.

The committee approved that SRM be appointed as the main contractor for developing the design and building of the STEAM centre under Phase 1 of the Nine Elms Campus under a PCSA for [REDACTED]. A full business case covering the construction costs and projected cash flows after the design stage under the PCSA will be presented to a future MPIC and Board for approval.

7. **University estates redevelopment - update**

The committee received an update on the temporary relocation of Elephant Studios due to the closure of the London Road building. The committee noted that the tender returns for the London Road contractor are due in June 2019. The recommended contractor will be presented for consideration and approval in the July MPIC and Board meetings.

The committee were informed that changes have been made to the planning application to support community use, which has been sent back to Southwark Council. The decision from Southwark Council has been delayed due to negotiations over a 10 year S106 notice issued on recent completion of the entrance for the Academy of Sport. The consequences of making such changes will mean providing community use for a further two years. The committee

agreed that LSBU should provide Sports England with the assurance that there will be continued space for community use for this period.

The SU President informed the committee that the students are happy with the progress in the estate redevelopments.

8. National College Creative Industries update

The committee noted the update from National College Creative Industries and that LSBU was not identified as a preferred partner at this point in time.

9. Croydon business plan

The committee received an update on the development of a proposed Croydon campus. The key benefits of the campus were noted, which included being in close proximity to Croydon FE College and local employers. The committee supported the developing partnership with Croydon Borough Council (CBC) and agreed that discussions with CBC should continue. A letter of intent would be entered into with a period of one year's exclusivity. The committee agreed and recommended that a detailed business case should be developed.

Date of next meeting 4.00 pm, on Tuesday, 16 July 2019

Confirmed as a true record

(Chair)

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