

Minutes of a Meeting of the Board of Governors  
held at 4pm on Thursday, 19 May 2016  
in the Boardroom, Technopark, London Road, London SE1

**Present**

Jerry Cope	Chair
Andrew Owen	Vice Chair
David Phoenix	Vice Chancellor and Chief Executive
Steve Balmont	
Michael Cutbill	
Douglas Denham St Pinnock	
Neil Gorman	
Carol Hui	
Hilary McCallion	
Kevin McGrath	
Mee Ling Ng	
Jenny Owen	
Tony Roberts	
Andrea Smith	Chair of Student Council

**Apologies**

Shachi Blakemore

**Observers**

Temi Ahmadu	SU President elect
Calvin Usuanlele	Chair of Student Council elect

**In attendance**

Pat Bailey	Deputy Vice Chancellor
Richard Flatman	Chief Financial Officer
James Stevenson	University Secretary and Clerk to the Board of Governors
Michael Broadway	Deputy University Secretary

**Welcome**

1. Apologies had been received from Shachi Blakemore.
2. The Board welcomed Temi Ahmadu and Calvin Usuanlele to the Board as observers prior to their becoming student governors on 1 July 2016.

### **Declaration of Interests**

3. No Board member declared an interest in any item on the agenda.

### **Minutes of the previous meeting**

4. The Board approved the minutes of the meeting of 17 March 2016 (paper **BG.11(16)**) and their publication, subject to minor amendments.

### **Matters Arising**

5. The Board noted that following consultation with all independent governors, Douglas Denham St Pinnock would be appointed as a director of South Bank Academies and Hilary McCallion would be appointed as a director of South Bank University Enterprises Ltd (minute 29 of 17 March 2016 refers). The Board approved the appointments with immediate effect.

### **Independent governor succession planning**

6. The Chair updated the Board on independent governor recruitment. Four candidates had been interviewed by members of the Nomination Committee. The Nomination Committee would be meeting after the Board meeting to consider next steps.

### **Chancellor succession planning**

7. The Chair updated the Board on Chancellor recruitment. Seven candidates had been identified and the Chair would write to them to gauge their interest in the role. Those expressing an interest would be invited to meet the Chair and VC, following which the Nominations Committee (Chancellor) would make a recommendation to the Board.

### **Board appraisals**

8. The Chair reported that all governors would be invited to appraise the Chair against the objectives agreed in July 2016. The findings would be discussed with the Chair by the Vice Chair and other governors as necessary.
9. The Chair reported that he would aim to hold an informal appraisal discussion with all governors before the July 2016 Board meeting.

### **Vice Chancellor's report**

10. The Board discussed in detail the Vice Chancellor's report (paper **BG.12(16)**), which reviewed progress against the three outcomes in the corporate strategy: student success; real world impact; and access to opportunity.
11. The Vice Chancellor reported on performance in the Complete University Guide league table. The Board noted that encouraging progress was being made and that areas of challenge were entry standards and degree completion. The Board agreed to discuss the reasons why students did not complete at a future strategy day.
12. The Board discussed the UCU strike to be held on 25 and 26 May 2016 and "action short of a strike" from 26 May. The strike was part of national UCU strike over pay. The Executive had developed contingency plans to minimise disruption to students.
13. The Vice Chancellor updated on the government's Higher Education White Paper "Success as a knowledge economy", published on 16 May 2016. The key themes of the White Paper were the introduction of the Teaching Excellence Framework (TEF), increased competition by making it easier for private providers to enter the sector, and a changed regulatory framework. It was noted that the Board would be asked to approve the University's TEF2 submission in autumn 2016.

### **Corporate strategy progress report**

14. The Board noted the corporate strategy progress report (paper **BG.13(16)**). The format was welcomed.

### **Chief Financial Officer's report**

15. The Board discussed the Chief Financial Officer's report (paper **BG.14(16)**).
16. The final budget would be recommended for approval in July 2016. The Board requested, where possible, sensitivity analyses and the impact on cash for the 2016/17 budget and five year forecast approvals. These analyses would be subject to clarity on planned expenditure to deliver the estates strategy.

### **Reports on decisions of committee**

17. The Board noted the reports on decisions of committee meetings which had taken place since the last Board meeting (paper **BG.15(16)**).

### **Health and safety update**

18. The Board noted the health and safety update (paper **BG.16(16)**). The Board noted that the Prevent return had been submitted to HEFCE on 1 April 2016. The internal auditors would be reviewing Prevent compliance and would report to the Audit Committee meeting of September 2016.

### **Corporate risk register**

19. The Board noted the corporate risk register (paper **BG.17(16)**).

### **Board strategy day report**

20. The Board noted the strategy day report from 23 April 2016 (paper **BG.18(16)**).

### **SU elections results report**

21. The Board noted the SU returning officer's report on the SU elections of Spring 2016 (paper **BG.19(16)**).

### **Declarations of interest update**

22. The Board authorised the declared interests of Jerry Cope, Hilary McCallion, Douglas Denham St Pinnock, Michael Cutbill, Richard Flatman, David Phoenix and James Stevenson (paper **BG.20(16)**).
23. The Board authorised the following additional interests of David Phoenix:
- Member of the UK Performance Indicator steering group; and
  - Director of the National Centre for Universities and Business

### **Any other business**



24. The Chair reported that this was the final Board meeting for Andrea Smith, whose term of office as Chair of Student Council and student governor ended on 30 June 2016. The Chair thanked Andrea for her contribution to the Board.

**Date of next meeting**

25. The next Board meeting will be at 4pm on Thursday 14 July 2016.

The Chair closed the meeting.

**Confirmed as a true record:**

..... (Chair)